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EDUCATION

Doctor of Philosophy, Public Administration, Robert F. Wagner Graduate School of Public Service, New York University, New York, NY 1996.

Master of Science, Public Services, DePaul University, Chicago, IL, 1991.
Honors: Vincentian Scholarship; Graduated with Distinction

Bachelor of Arts, Political Science/Business, University of Pittsburgh, Pittsburgh, PA, 1988.

ACADEMIC POSITIONS

Associate Professor, Department of Political Science, Muhlenberg College, Allentown, PA, Fall 2006 to present. Courses teaching include: 'Introduction to American National Government,' 'The Politics of Poverty,' 'Inequality and U.S. Public Policy,' 'Research Methods,' 'Public Administration,' and 'Senior Seminar in Political Science.'

Professor of Practice, Department of Political Science, Lehigh University, Bethlehem, PA, Spring 2005 – Summer 2006 (full-time non-tenure position). Courses taught: 'Community Fellowship,' 'Options in Social Policy,' 'The Budgetary Process,' 'Social Stratification and Social Policy,' and 'Making Public Policy.' Visiting Professor for the Spring 2004 semester.

Adjunct Professor, Department of Sociology, Moravian College, Bethlehem, PA, Fall 2004-Spring 2006. Courses taught: 'Basic Research Methods,' 'Advanced Research Methods,' and 'Social Class in America.'

Associate Professor, Department of Public Administration, The George Washington University, Washington, DC, 2001 -2003. *Received tenure June 2001.* Assistant Professor, July 1995- 2001. Courses taught: 'Statistical Applications in Public Administration,' 'Policy Analysis and Evaluation,' 'Financial Management for State, Local, and Non-profit Organizations,' 'Public Budgeting and Expenditure Analysis,' and 'Capstone for Master of Public Policy.'

Lecturer, Center for Excellence in Municipal Management, The George Washington University, 1997-2003. Course taught: 'Cost-Benefit Analysis.'

Lecturer, USDA Graduate School, Washington, DC, 1998-2000. Course taught: 'Policy Analysis in Public Administration.'

Visiting Scholar, Fundacao Getulio Vargas, Sao Paulo, Brazil, Summer 1999. Course taught: 'Public Finance in the United States.'

Lecturer, Robert F. Wagner Graduate School of Public Service, New York University, New York, NY, 1992- 1994. Courses taught: 'Introduction to Public Policy' and 'Basic Institutions of American Government.'

Teaching Assistant, Robert F. Wagner Graduate School of Public Service, New York University, New York, NY, 1993-1994 for 'Financial Management for Public, Health and Non-profit Organizations' course. Teaching Assistant for 'Making Public Policy in New York City,' and 'Introduction to Public Policy' courses, 1991-1993.

PEER REVIEWED ARTICLES AND BOOK CHAPTERS

"The Limits of Medicaid Reform in Pennsylvania: Thinking Regionally About Access to Insurance and Health Care Under the Affordable Care Act," A. Lanethea Mathews-Schulz, co-author. *Commonwealth* Fall 2016, Volume 18, Number 2: 3-31.

"Building Community While Complying with the Affordable Care Act: A Case Study of a Regional Community Health Assessment in the Lehigh Valley of Pennsylvania," with Lanethea Mathews and Bonnie Coyle in *Progress in Community Health Partnerships* Fall 2013, Volume 9, Number 1: 101-112.

"A Model for School-level Resource Reporting: Benefits and Challenges," *Public Performance and Management Review*. Leanna Stiefel, Dwight Dennison and William Hartman co-authors. September 2011, Volume 35, Number 1:29-53.

"Connecting Students to their Community: A Public Research Model of Service," with Giacomo Gambino and Christopher P. Borick. *Council on Undergraduate Research Quarterly*, Summer 2009, Volume 29, Number 4: 18-24

"Privatization, Politics, and Urban Services: The Political Behavior of Charter Schools," *Journal of Urban Affairs*, with Natalie Lacireno-Paquet, Thomas T. Holyoke, and Jeffrey R. Henig 2003, Volume 25, Number 1: 37-54. Editors' selection for the best article of the year.

"Creaming Versus Cropping: Charter School Enrollment Practices in Response to Market Incentives," *Educational Evaluation and Policy Analysis*, with Natalie Lacireno-Paquet, Thomas T. Holyoke, and Jeffrey R. Henig, Summer 2002, Volume 24, Number 2: 145-158.

"The Equality of Public School District Funding in the U.S.: A National Status Report," *Public Administration Review*, with Ross Rubenstein, January/February 2002, Volume 62, Number 1: 63-72. Reprinted in *Taking Sides, Clashing Views in Public Policy, Justice and the Law. ISSUE 16. "Do the States Provide Educational Equality?"* Marie Natoli (Ed). NY: McGraw-Hill Publishers, 2005.

"School policy: school finance," *Journal of Management History*, with Robert Berne and Leanna Stiefel, Winter 1999, Volume 5, Number 4: 165-179.

"School-Based Budgeting: Increasing Influence and Information at the School-Level in Rochester, New York," *Journal of Education Finance*, 1998, Volume 23, Number 4: 507-531.

"Equity and Efficiency in Public Elementary and Secondary Education: 30 Years of History," in Stuart S. Nagel (Ed.) *Research in Public Policy Analysis and Management*, 1998, Volume 9:151-165. Stamford, CN: JAI Press.

"The Coming Age of School-Level Finance Data," *Journal of Education Finance*, with Robert Berne and Leanna Stiefel, Spring 1997, Volume 22, Number 3:246-254. Also published in the *Journal of School Business Management*, Fall Edition, 1998.

OTHER PUBLICATIONS AND REPORTS

"Problem Gambling Needs Assessment for Northampton County, PA," prepared Scott Hoke, & Christine Carpino by the Lehigh Valley Research Consortium for Northampton County Department of Human Services, 2015.

"Housing in the Lehigh Valley: A Community Survey." A research project commissioned by the Lehigh Valley Sustainability Consortium in cooperation with Renew LV conducted by the Lehigh Valley Research Consortium, 2014.

"Employment Practices Research Project," with Robert Brill. A study commissioned by the Pennsylvania Developmental Disabilities Council (PDDC) conducted by the Lehigh Valley Research Consortium in partnership with The Lehigh Valley Center for Independent Living, 2014.

"Justice for All, Challenging Wealth Disparity in the Lehigh Valley," with Sabrina Terizzi. A research project commissioned by the Lehigh Valley Sustainability Consortium in cooperation with the Community Action Committee of the LV conducted by the Lehigh Valley Research Consortium, 2014.

"STEM Outcomes for Lehigh Valley Students," for the Lehigh Valley Research Consortium, 2014.

"Lehigh Valley Nonprofit Vital Statistics 2012," with Roland Kushner for the Lehigh Valley Research Consortium, 2012.

State of the Lehigh Valley Community Trends at a Glance 2011, (Ed). Lehigh Valley Association of Independent Colleges.

"The Socio-economic Effects of Gaming in the Lehigh Valley," for the Northampton County Human Services Division, Lehigh Valley Research Consortium, 2011.

State of the Lehigh Valley Community Trends at a Glance 2010, (Ed). Lehigh Valley Association of Independent Colleges.

"The Status of Latino/Hispanic Public School Students in the Lehigh Valley," A Report for the Lehigh Valley Research Consortium/Lehigh Valley Association of Independent Colleges and the Latino Education Committee of the Lehigh Valley Economic Development Corporation, 2009.

State of the Lehigh Valley Community Trends at a Glance 2009, (Ed). Lehigh Valley Association of Independent Colleges.

State of the Lehigh Valley Community Trends at a Glance 2008, (Ed). Lehigh Valley Association of Independent Colleges.

"What Goes Into the Recipe for Success? Results of a Study of New Jersey's High Performing School Districts," with Colin C. Chellman and Leanna Stiefel, 2008. Prepared for the New Jersey Education Law Center.

"Time to make a historic redress; data now exists to establish fair school funding for all," *Philadelphia Inquirer*, December 10, 2007; re-published in the *Pittsburgh Gazette and Morning Call*.

"Adolescent Risk Behavior, Focus Group Analysis" prepared for The Bethlehem Public Health Bureau, conducted by the Muhlenberg College Institute for Public Opinion, Christopher Borick co-author, 2007.

"Pennsylvania Cost-out Study Stakeholder Meeting Analysis," prepared for APA Consulting, Inc. for the PA State Board of Education, May 30, 2007.

"Gambling Behaviors and Perceptions of Gaming in the Lehigh Valley," prepared for the Lehigh Valley Research Consortium, 2007.

"Costing out study would help public schools compete," in *Another View, Morning Call*, Allentown, PA, June 12, 2006.

“Current Trends in State Education Funding for Adequacy,” submitted to the Technical Work Group for the Uniform Per Pupil Funding Formula State Education Office of the District of Columbia, 2001.

“Growing Pains: An Evaluation of Charter Schools in the District of Columbia, 1999-2000,” with Jeffrey R. Henig, Thomas T. Holyoke, and Natalie Lacireno-Paquet, The Center for Washington Area Studies, The George Washington University, 2001.

“Making a Choice, Making a Difference? An Evaluation of Charter Schools in the District of Columbia,” with Jeffrey R. Henig, Thomas T. Holyoke, and Natalie Lacireno-Paquet, The Center for Washington Area Studies, The George Washington University, 1999.

“Distribution of Public Education Funding in Georgia, 1992: Equity from a National Perspective,” with Ross Rubenstein, Fiscal Research Program, Georgia State University, FRP Report No. 32, 1999.

“Increasing Autonomy and Shared Decision Making: An Examination of School-Level Decentralization Strategies in the District of Columbia Public Schools,” Center for Washington Area Studies, The George Washington University, 1997.

“A Study of the Processes and Results of School-Level Resource Allocation: An Examination of School-Based Budgeting in the Rochester City School District,” prepared for the Rochester City School District, Rochester, NY, 1996.

CONFERENCE PRESENTATIONS

“The Effects of State Policy Environments on Access to Healthcare in the Post-ACA Era,” with Sabrina Terrizi and Lanethea Mathews-Schultz. Presented at the Southern Political Science Association Conference, January 12 - 14, 2017.

“Translating Community Survey Data to Program Implementation: A Case Study of the Promise Neighborhoods of the Lehigh Valley,” with Ewuadjoa Dawson-Amoah, Samantha Goodrich, Kerrie Baker and Tahereh Hojjat. Presented at the Corporation for National Community Service Research Conference, December 14-15, 2016.

“Roundtable: Supporting Data Driven Student Political Learning and Engagement During and After an Election Season,” with Margaret Brower, Nina Kasniunas, & Nancy Thomas. Presented at the annual Northeastern Political Science Association Conference, November 10-13, 2016.

"Data Driven Community Change: Lessons from Allentown Promise Neighborhood," with Ewuadjoa Dawson-Amoah & Samantha Goodrich. Presented at the American Planning Association PA Chapter conference, October 16-18, 2016

"Regional and Urban Health Under Health Care Reform: Estimating the Effects of the Affordable Care Act on Health Equity" with Sabrina Terizzi and Lanethea Mathews-Schultz. Presented at the Urban Affairs Association meeting, April 8- 11, 2015.

"Building Collaboration Up, Down, and Across: Consortial Faculty Research with Regional Partners," with Hannah Stewart-Gambino & Christine Carpino. Presented at the Eastern Campus Compact conference, October 14-16, 2015.

"Implementing the Affordable Care Act," with A. Lanethea Mathews. Prepared for the PA Political Science Association Conference April 11-12, 2014.

"Implementing the Affordable Care Act in the State of Pennsylvania: The National, State & Local Consequences of State Choices Regarding Medicaid Reform with Lanethea Mathews. Presented at the Annual Meeting of the Northeastern Political Science Association, November, 2013.

"Public Health, Regionalism, and the Affordable Care Act," with Lanethea Mathews, presented at the Annual Meeting of the Northeastern Political Science Association, November 2012.

"A Study of Advocacy by Nonprofit Organizations in the Context of Regional Policy Making, presented at the Annual Meeting of the Northeast Political Science Association Annual Meeting, November, 2011.

"Examining the Effects of Working at Polls on College Students' Political Efficacy, Ambition, and Interest," with Lanethea Mathews-Gardner, presented at the Annual Meeting of the Northeast Political Science Conference annual meeting, November 2009 and Political Science Teaching Conference, February 2010.

"What Goes Into the Recipe for Success? Results of a Study of New Jersey's High Performing School Districts," presented at the American Education Finance Association annual meeting with Colin Chelman, March 2008.

"Resource Costing at the School Level and Below: The Golden Fleece of Education Management and Policy Research," presented at the American Education Finance Association annual meeting with Dwight Denison, Leanna Stiefel and William Hartman, March 2008.

“Educational Accountability and Equity Following the No Child Left Behind Act: The Case of Pennsylvania,” presented at the Northeastern Political Science Association annual meeting, November 2007.

“State Funding and Accountability in Pennsylvania: A Exploration of State Aid to School Districts following NCLB,” with Debra Wetcher-Hendricks, paper presented at the American Education Finance Association annual meeting, Spring 2007 and PA American Political Science Association, Spring 2007.

“Act 72: The Big Gamble on Education Funding in Pennsylvania,” with Sarah Niebler, paper presented at the American Education Finance Association annual meeting, Spring 2006.

“Designing Special Topics Courses in Sociology,” Round-table discussion with Department of Sociology faculty, Moravian College, at the American Sociological Association annual meeting, Fall 2005.

“Straddling the Line: Charter Schools and Market and Political Actors”, with Natalie Lacireno-Paquet, Thomas T. Holyoke, Heath Brown, and Jeffrey R. Henig, paper presented at the Association for Public Policy and Management Conference, Fall 2002.

“The Political Dynamics of State Charter School Policies,” with Jeffrey R. Henig, Thomas T. Holyoke, Natalie Lacireno-Paquet, and Heath Brown, paper presented at the American Political Science Association annual meeting, Fall 2002.

“Charter Schools and School District Finance: A Longitudinal Analysis of Per Pupil Revenue in Michigan,” with Heath Brown, paper presented at the annual American Education Finance Association meeting, Spring 2002.

“Market, Mission, and Student Achievement, An Examination of Inter-Charter School Organizational Distinctions,” with Natalie Lacireno-Paquet, Heath Brown, and Jeffrey R. Henig, paper presented at the annual Association for Public Policy and Management Conference, Fall 2001.

“Relying on the Kindness of Strangers: An Analysis of the Finances of Charter Schools in the District of Columbia,” paper prepared for the American Education Finance Association annual meeting, Spring 2001.

“Charter Schools As Political Actors: Understanding the Political Dimension of Charter Schools,” paper presented at the 2000 Charter Schools National Conference, sponsored by the U.S. Department of Education, Fall 2000.

“Creaming the Top or Cropping the Bottom: An Analysis of the “Creaming” of Student Populations by Charter Schools,” paper presented at the annual Association of Public Policy and Management Conference, Fall 2000.

“Applying Cost Adjustment Models to an Analysis of Equity in the Distribution of Public Elementary and Secondary Education Resources in the U.S.,” with Ross Rubenstein, paper presented for the American Education Finance Association annual conference, Spring 1999.

“School-Based Budgeting: Increasing Influence and Information at the School-Level,” paper presented at the annual American Education Finance Association Conference, Spring 1998 and Association of Public Policy and Management Conference, Fall 1997.

“Equity and Efficiency in Public Elementary and Secondary Education: 30 Years of History,” with Robert Berne and Leanna Stiefel, paper presented at the Association of Public Policy and Management Conference, Fall 1996.

“The Effects of School-Based Budgeting- Does it Make a Difference?” paper presented for the annual Budgeting and Financial Management Division of the American Society of Public Administration Conference, Fall 1995.

INVITED PRESENTATIONS

“State of the Lehigh Valley, 2015,” presentation to Muhlenberg Women’s Auxiliary, 2015.

“Wealth Inequality in the Lehigh Valley,” presentation to Wealth Inequality Task Force and invited guests, including US Representative Charles Dent, 2014.

“Social Innovation and the Community Platform,” Presentation to Non Profit Business Council on Community Platform and Social Innovation Network, 2014.

“Non-profit Collaboration and the Community Platform,” Summit for Success, Lehigh Valley, 2013.

“Key issues for the 2012 Presidential Election,” YWCA Great Decisions Lecture Series, Lehigh Valley, 2012.

“Findings from Latino Public School Study,” multiple presentations to superintendents as well as guest on *Nuestro Valle*, an RCN bilingual talk show, December 2009.

“Lower Macungie Township Forum,” panel member discussing Township ballot issue sponsored by the League of Women Voter’s in Lehigh County, October 2, 2007.

“Learning from Charter Schools,” presentation at the Robert F. Wagner School of Public Service Doctoral Student Guest Speaker Series, New York University, March 2002.

“Adequacy in School-Finance in the U.S.,” presented to the Technical Work Group for the Uniform Per Pupil Funding Formula State Education Office of the District of Columbia, Fall 2001.

“An Evaluation of D.C. Charter Schools,” presented at the Graduate School of Education Policy Series, The George Washington University, also presented to the Washington Regional Association Groups, DC Financial Authority General Counsel, DC Women Voters League, and GW radio show with Richard Sheehe, 2000.

“Big Cities and Public Finance in the United States,” presented to the City Council of Sao Paulo City, Brazil, Summer 1999.

“An Overview of the Federal Budget Process,” seminar presented to a visiting delegation from the Ministry of Finance, Venezuela, sponsored by American International Development and The George Washington University, Summer 1999.

“Performance Measures and the Use of School Level Data,” seminar to District of Columbia Public School principals discussing the use of student and parent surveys and other research instruments to measure school quality. The seminar was part of a mandatory training session for all principals hosted by the Center for Excellence in Municipal Management, DCPS, and the DC Control Board. Fall 1997 and 1998.

GRANTS AWARDED

“College Admission Mentoring Program,” LVAIC Innovation Grant, \$15,000 with Drs. Tahereh Hojjatt (DeSales) and Kerrie Baker (Cedar Crest), to create the College Admission Mentoring Program at William Allen High School, 2015.

“Regional Equity Literature Review,” Faculty Summer Research Grant to conduct a literature review on regionalism for research on the Affordable Care Act, 2014.

“STEM Outcomes in the Lehigh Valley,” \$5,000 to prepare an analysis of K-12 outcomes in Science, Technology, Engineering and Math in the Lehigh Valley for the DaVinci Science Center, 2013.

“PA Developmental Disabilities Council,” \$45,000 to assist with the LV Center for Independent Living for Employment Practices Research, 2013-2014.

“Faculty Research Grant to support the Lehigh Valley Nonprofit Vital Statistics,” Muhlenberg College, aid awarded for purchase of data, 2011-12 academic year.

“Lehigh Valley Research Consortium,” multiple funders including PBS, PPL, Lehigh County, LVAIC and individual colleges and universities, LV state representatives, US Department of Labor: \$276,000 to assist with a new research center to the study critical issues facing the Lehigh Valley, PA, 2007-present.

“Faculty Research Grant to support the Lehigh Valley Research Consortium,” Muhlenberg College, aid awarded for student assistant, 2007-08 academic year.

“First –Year Seminar Planning Grant,” Muhlenberg College, \$1,000, Summer 2007.

“Politics, Markets, and Charter Schools: Understanding the Dynamics of Education Reform,” Spencer Foundation Major Grant. Co-principal investigator Jeffrey R. Henig, \$390,000 awarded, Spring 2001.

“A Second-Year Evaluation of the Development and Implementation of D.C. Charter Schools,” Spencer Foundation Small Grant. Co-principal investigator Jeffrey R. Henig, \$30,000 awarded, Summer 2000.

“The Evolution of the D.C. Charter School Experiment and Its Unfolding Impacts: A Second-Year Assessment,” Banyon Tree Foundation and Meyer Foundation grants. Co-principal investigator Jeffrey R. Henig, \$25,000 awarded, Spring 2000.

“The Equity of Public Elementary and Secondary School Districts in the U.S.,” American Education Research Association Grants Program. Co-investigator Ross Rubenstein, \$15,000 awarded, Fall 1999.

“Understanding Managerial Accountability at the School-Level,” University Facilitating Fund, The George Washington University, \$12,000 awarded, Summer 1999.

“A Study of the D. C. Experiment with Charter Schools: Organizational Challenges and Responses During the Program’s First Full Operating Years,” Banyon Tree Foundation and Meyer Foundation grants, co-investigator Jeffrey R. Henig, \$30,000 awarded, Spring 1999.

“Examining the Use of School Level Performance Measures,” U.S. Department of Education grant, \$2,000 awarded, Summer 1998.

“Applying Cost Adjustment Models to an analysis of Equity in the Distribution of Public Elementary and Secondary Education Resources in the U.S.” American Education Finance Association/National Center for Education Statistics New Scholars Grant, co-investigator Ross Rubenstein, \$5,000 awarded, Spring 1998.

“A Study of School Level Resource Allocation in the District of Columbia,” Banneker Faculty Research Grant, Center for Washington Area Studies, The George Washington University, \$6,000 awarded, Spring 1997.

OTHER RESEARCH EXPERIENCE

Consultant, District of Columbia State Education Office- advised school district and state officials about the current funding formulas and alternatives to the current funding mechanism, 2001-2003.

Consultant, DC VOICE- worked with local education advocacy group to research the data and information needs of D.C. residents and stakeholders, 2002-2003.

Assistant Research Scientist, Robert F. Wagner Graduate School of Public Service, New York University- developed research designs and analyses for a study that examined school-level resource allocation in four urban sites.

Intern, Compact Action Team, New York State Education Department – provided technical assistance to the Compact Action Team for initiatives including the revision of the student assessment reports and other activities related to ongoing education reform, 1993- 1995.

Research Analyst, Education Resources Group, Princeton, NJ – collected and analyzed data for a for-profit educational consulting firm. Prepared reports for the Edna McConnell Clark Foundation, Project Adventure, and the Girl Scouts of the United States, 1993 - 1994.

Research Analyst, Citizen’s Budget Commission, New York, NY- monitored New York State finances and assisted with the preparation of financial documents and reports concerning the state’s fiscal affairs, 1991- 1993.

Research Assistant, Health Research Program, New York University – assisted with a longitudinal study examining the mechanisms underlying medical students’ attitudes and behaviors concerning HIV/AIDS, Fall 1992.

ADMINISTRATIVE AND FACULTY COMMITTEE POSITIONS

Department Chair, Political Science, 2012 –present

Departmental Assessment Coordinator: 2016

Co-Director, College Admission Mentoring Program 2015-present

Director, Lehigh Valley Research Consortium, 2007-2014.

Faculty Personnel and Policy Committee 2013-2016

Middle States Reaccreditation Committee Member 2014-2016

Academic Judicial Board 2008-2011; chair 2011

Curriculum Committee Spring 2012
Faculty Observer to the Board of Trustees 2011-2013
Truman Scholarship Advisor 2008-present
Woodrow Wilson Visiting Fellow Committee 2008-2009; Chair 2009

PROFESSIONAL ACTIVITIES

Member Northeastern American Political Science Association
Member Urban Affairs Association
Member Promise Neighborhoods of the LV Measurement and Evaluation Committee
LVRC Executive Board
Reviewer for *State and Local Government Review, the Commonwealth, Journal of Education Finance*