



**John I. Williams, Jr.**  
*President*

May 17, 2016

Dr. Elizabeth H. Sibolski  
President of the Commission  
Middle States Commission on Higher Education  
3624 Market Street, 2<sup>nd</sup> Floor  
Philadelphia, Pennsylvania 19104

Dear Dr. Sibolski:

On behalf of the Steering Committee, the campus community and Board of Trustees, I write to thank you for the fine team that your organization assembled to conduct our Reaccreditation Assessment on April 3-6, 2016:

**Dr. Valerie D. Lehr** (Team Chair), Vice President and Dean of Academic Affairs, St. Lawrence University  
**Ms. Meredith Harper Bonham**, Vice President for Student Affairs, Kenyon College  
**Dr. Rocco L. Capraro**, Senior Associate Dean of the College, Hobart & William Smith Colleges  
**Dr. Reid M. Golden**, Professor of Sociology, Hartwick College  
**Dr. Richard A. Holmgren**, Vice President for Information Services & Assessment, Allegheny College  
**Dr. Susan Trumbetta**, Professor, Department of Psychology, Vassar College  
**Mr. Michael D. West**, Vice President for Finance, Administration and Treasurer, Skidmore College

This team was thoughtful, accessible, and thorough in its preparation, and we feel they provided a fair and accurate assessment of the College in its Team Report. We are particularly pleased that the team highlighted the College's accomplishments in the areas of diversity planning, financial management, general education revision, and student learning assessment.

We are happy to inform you that we have begun to address a number of the suggestions and recommendations identified in our Self-Study and in the Team Report. A few examples include:

- An ad hoc Board Committee has been formed to assist the administration's efforts to expand The Wescoe School of Muhlenberg College, and I am currently in the process of identifying a consultant to work with staff on this expansion.
- A working group of faculty, staff and Trustees are in the process of reviewing the Board of Observers program, and will make recommendations to the Board of Trustees this fall on changes to the way visiting teams are selected and visits are executed.
- The Enrollment and Retention Committee is drafting recommendations that address support for all members of our diverse student body.

Again, we thank you for the Visiting Team's report, and we eagerly await the Commission's decision on our Reaccreditation.

Sincerely,

A handwritten signature in black ink, appearing to read "John I. Williams, Jr.", written in a cursive style.

John I. Williams, Jr.  
President